Guest Digital Journey:

ENGAGE

for Exceptional Experience &

Revenue Generation



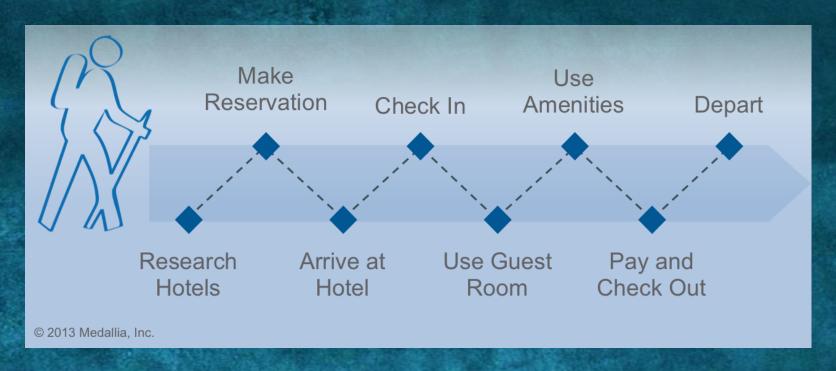


Guest Digital Journey

= part of a broader journey



a journey like this ..





or like this...



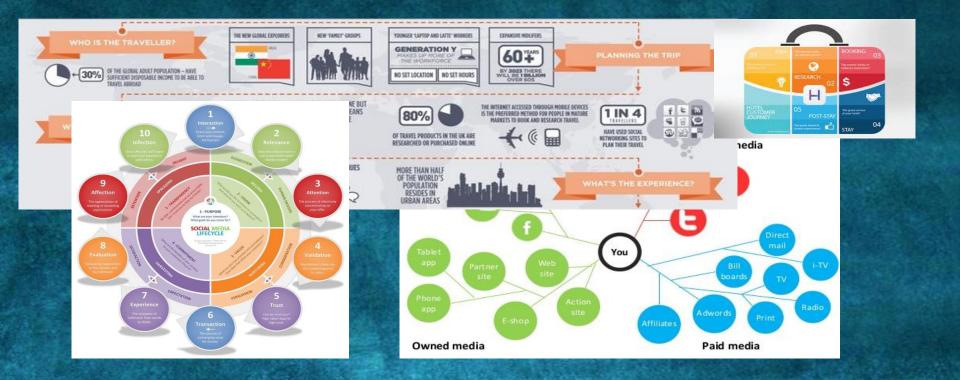
..or this







..a journey that every hotel & brand is trying to Define.. Budget and ACT





Ένας διττός συνεχής στόχος...





Αυξανόμενα Επικερδής Πωλήσεις



Μοναδική & Διαφοροποιημένη Εμπειρία Επισκέπτη

ROOM selling efforts are Extensive



Acquisition Costs by Chain Scale OTA (on line travel agency)



Marketing or Booking Channel	Revenue	Acquisition Cost	Revenue : Cost (ROI)
Online Travel Agency (OTA)	\$2,750,000	\$1,000,000	2.75 : 1
Search Engine Marketing (PPC)	\$600,000	\$60,000	10:1
Facebook Fan Page with Booking Widget	\$62,500	\$5,000	12.5 : 1
Meta-search	\$60,000	\$20,000	3:1
Banner Ads	\$80,000	\$40,000	2:1
Flash Sale	\$50,000	\$50,000	1:1

ROOM selling – Indirect costs



Marketing and Reservation Fees by Channel

\$100 BAR Length of Stay: 1	Voice- direct	Voice-third party	Voice- travel agent	GDS	Hotel's own website (brand.com)	OTA merchant	OTA opaque via GDS
Labor	\$10	n/a	\$10	n/a	\$2	n/a	n/a
Direct marketing	n/a	n/a	n/a	\$1	\$3	Included in commission	Incicluded in commission
Discount or commission	n/a	Sometimes 10%	\$10	\$10	n/a	\$25	\$40
Loyalty program (on portion only)	\$2	\$1.50	\$1.50	\$1	\$3	n/a*	n/a*
Transaction channel fee	n/a	\$25	n/a	\$6	\$5	\$5	\$6
Credit card fee (on portion only)	\$2	\$2	\$2	\$2	\$2	n/a**	n/a**
Total Cost	\$14	\$28.50	\$23.50	\$20	\$15	\$30	\$46
Cost %	14%	28.5%	23.5%	20%	15%	30%	46%
NET	\$86	\$71.50	\$76.50	\$80	\$85	\$70	\$54



Revenue split (FOCUS on ancillary services) PANEL

Revenue Center (per room night)	Direct—hotel website and voice
ADR	\$260
Length of stay	4.07
Room Revenue	\$1,058
Total Revenue	\$1,896
Golf	\$388
Fitness/Spa	\$214
Recreation	\$34
Retail	\$50
Dining	\$152

Example from a typical upscale, independent resort on the East Coast of the US

Ancillary services account for...

additional 80% revenue

Ancillary services



Category	Examples	Additional information
Food and drink	 breakfast meals beverages fruit basket wine/champagne birthday cake mini bar 	Breakfast often represents over 50% of total ancillary revenues.
Transportation	 airport transfer limousine service bike rental mass transit ticket 	More attractive to leisure travellers than business travellers.
Business and entertainment	 Wi-Fi use of business centre meeting equipment (projector, microphone, etc.) on-demand films and games 	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Spa and wellness	treatmentsmassagepool	Often run by a third party. The hotel receives a commission.





Upgrade	room category package	
Sports	 access to in-house sports facilities (tennis court, golf course) classes personal trainer session 	Open to the public. Limited space.
Miscellaneous services	 flowers extra bed/crib connecting rooms personal butler service valet service animals allowed in the rooms 	Some packages are offered subject to product availability (e.g., the romantic getaway includes flowers and champagne in the room).

Ancillary services: A Revenue Opportunity



Can your guests experience MORE?

How are you promoting this revenue stream?



Ancillary services: Marketing a Revenue Opportunity



Traditionally:

Reception efforts
Banners
Leaflets
Website posts
Directory add-ins

Centrally managed Visuals

InfoChannels
Welcome promo screens
Interactive Boards
Audio enhancements



it is now obvious & easier than ever...



50-page business plan
Capital Budgeting
3-month Requirements Analysis
6-month RFI
6-month RFP
9-month Development Cycle

Visuals: Sometimes we touch them

Concrerge





Sometimes we don't



Omni-channel guest interactions...



Reception / Lobby



Challenges

Reception / Lobby

Guidelines on the fly
Avoid repetitive Q&As

Provide useful information

Show our best available and Up-Sell!







Απελευθερώνοντας τους ανθρώπους μας More time to listen and serve guests!



Focus on the major ones first!

check-in wait times impact guest satisfaction



Minutes until guest satisfaction index drops by 50 points

myHotel TV InfoChannel



Room or Apartment



Inform, Promote on the fly, change with a click

myHotel TV InfoChannel



Room or Apartment



- A relaxing moment to promote Hotel Services!
 pool events, dinning specials, well-being packages...
- Our Men's or Woman's "channels" with sport or gossip news, TV guide & proposals, gym, spa
- Useful tips to save on Reception calls: how to wifi, breakfast time, shuttle bus schedules...



Looking into popular amenity rankings

Target perceived value

Overall

- 1. Complimentary breakfast
- 2. Restaurant
- 3. Internet/Free Wi-Fi
- 4. Parking
- 5. 24-hour front desk service
- 6. Smoke free hotel
- 7. Swimming pool
- 8. Bar
- 9. Air conditioning
- 10. Coffee/tea in lobby

In Room

- 1. Internet/Free Wi-Fi
- 2. Bathroom shower
- 3. Room size
- 4. TV
- 5. Air conditioning
- 6. Coffee/Tea
- 7. Non-smoking rooms
- 8. Premium bedding
- 9. Daily housekeeping
- 10. Mattress type

Not to miss



on events & conference halls





με το πρόγραμμα των εκδηλώσεων, παρουσιάσεων, διαλέξεων & ώρες λειτουργίας restaurant, pool bar, kid cinema...

further to guidance & superiority aesthetics.. ..introduce the hotel specialties!

synch your Menus



> Update on the fly change prices update your dishes automate visuals



make the obvious happen!

create audio zones

> eliminate the "noise" of TVs









Προώθηση

παρότρυνση καθοδήγηση

Χρηστική πληροφόρηση

InfoChannels και οθόνες με πολλαπλούς ρόλους

Directory Services

Ειδοποίηση

Ξενάγηση

Reception FAQ



Κεντρική Διαχείριση

Αποκεντρωμένη Ενημέρωση

Ομοιογενής ή Διαφοροποιημένη Προβολή



Work for "a greater perceived guest experience"

- G Great and
- U Unique
- E Experience leads to
- S Satisfaction &
- T Trust



Reasons for selecting a Hotel...

Reasons for selecting a hotel

	Guest Residence							
	North A	America	Europe					Japan
		United					United	
	Canada	States	France	Germany	Italy	Spain	Kingdom	Japan
Convenience/Location	35% (1)	40% (1)	40% (1)	42% (1)	31% (1)	37% (1)	43% (1)	51% (1)
Price	25% (2)	29% (2)	19% (2)	22% (2)	16% (3)	17% (3)	29% (2)	37% (2)
Previous experience	20% (3)	23% (3)	18% (3)	22% (2)	15% (4)	19% (2)	25% (3)	16% (4)
Reputation	13% (4)	14% (5)	18% (3)	15% (4)	22% (2)	16% (4)	20% (4)	12% (5)
Recommended by someone	5% (6)	5% (6)	9% (5)	12% (5)	11% (5)	14% (5)	9% (5)	5% (7)
Rewards program member	9% (5)	16% (4)	9% (5)	9% (6)	3% (7)	7% (6)	9% (5)	6% (6)
Corporate policy	1% (9)	1% (8)	2% (7)	2% (9)	3% (7)	2% (8)	1% (8)	2% (8)
Package deal	5% (6)	3% (7)	2% (7)	5% (7)	8% (6)	4% (7)	6% (7)	17% (3)
Environmentally friendly	2% (8)	1% (8)	2% (7)	3% (8)	3% (7)	2% (8)	1% (8)	1% (9)

This table shows the percentage of guests from each country who select the reason listed when choosing a hotel. The number in parentheses reflects the rank order of these percentages.

Percentages do not add up to 100% as guests could select multiple reasons.

Sources: J.D. Power 2011 North America Hotel Guest Satisfaction Index Study™

- J.D. Power 2011 European Hotel Guest Satisfaction Index Study^{IM}
- J.D. Power 2011 Japan Hotel Guest Satisfaction Index Study^{IM}

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